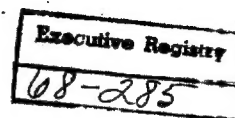


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Attachment E

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PROJECT [REDACTED] -- Summary of Student Critiques

25X1A2g A. Following are excerpts in consolidated form from the written critiques submitted by [REDACTED] participants:

1. Recognizing that the realization of the purpose of this course necessarily lies in the future and is dependent upon actual opportunities presented for concrete cooperation and coordination, do you feel that the course achieved its stated objective? (Please see cover sheet of your course schedule again for precise statement of course objective).

- a. No 0.
- b. Yes, to a slight degree 0.
- c. Yes, to a moderate degree 14.
- d. Yes, to an exceptional degree 31.

2. Of what value do you consider this course to you in your present or next assignment?

- a. Slight 0.
- b. Moderate 5.
- c. Considerable 33.
- d. Extraordinary 7.

3. Please note the presentation(s) which you found of greatest value and which you found of least value. List as many as you care to.

- a. Of greatest value:
  - (1) CIA/Military Relationships for War and Contingency Planning (Listed by 29 persons)
  - (2) [REDACTED] (Listed by 25X1A 19 persons)
  - (3) Counterintelligence (Listed by 18 persons)
  - (4) National Photographic Interpretation Center (NPIC) (Listed by 17 persons)
  - (5) China Briefing (Listed by 15 persons)
  - (6) Technical Support in CIA and to the Intelligence Community (Listed by 15 persons)

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- (7) Production of National Estimates (Listed by 13 persons)
- (8) Changing Nature of the Communist Challenge  
(Listed by 13 persons)
- (9) Near East and South Asia: Trends and Highlights  
(Listed by 11 persons)
- (10) Scientific Intelligence Research and Development  
(Listed by 10 persons)
- (11) Europe: Trends and Highlights (Listed by 10 persons)
- (12) Intelligence Community Coordination (Listed by 9 persons)

b. Of least value:

- (1) Africa: Trends and Highlights (Listed by 11 persons)
- (2) Vietnam Briefing (Listed by 7 persons)
- (3) Western Hemisphere: Trends and Highlights  
(Listed by 7 persons)
- (4) Europe: Trends and Highlights (Listed by 5 persons)
- (5) Current Intelligence Briefing -- General (Listed  
by 4 persons)
- (6) ELINT (Listed by 4 persons)

4. How interesting have you found the course overall?

- a. Of slight interest 0.
- b. Of moderate interest 6.
- c. Of great interest 39.

5. Do you believe it worth the time and effort -- yours and ours -- to continue this annual one-week orientation? No 0. Yes 45.

Supplementary remarks as follows were made in connection with Question No. 5 above:

a. By all means, I wonder if the JCS should not offer a similar opportunity to the civilians of CIA to benefit from their Intelligence attitudes or if a joint JCS/DIA course should not be considered.

b. Very definitely. There is a great ignorance of the role and nature of CIA particularly among non-career intelligence personnel-- the line officer. This is an excellent forum for dispelling the mystery. Presentation of CIA limitations -- as was done -- is just as effective as stressing capabilities. This latter point can serve to alleviate many potential problem areas in the future.

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c. Definitely yes. This course has been needed for a long time. The involvement of increasing numbers of military personnel in intelligence activities would make it especially desirable that it be continued. As a side benefit, this orientation assists in the development of CIA/military personal points of contact -- which can be quite valuable on occasion.

d. Most decidedly! In that the ultimate goals of the military and the CIA are identical and mutual understanding is imperative.

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B. Following are representative comments offered by [REDACTED] participants in response to a critique question inviting general observations if students cared to make any:

1. You will note in answering Question 3 that the subjects I listed as being of greatest value were essentially technical and logistical subjects. That is only because I work in these fields. Actually, the entire course was of exceptional value. It would really be difficult to select the most valuable classes for my overall education in your operations and organization. I fully appreciate the opportunity to attend the course and the time and effort put forth by the personnel affiliated with it.

2. Good course; made strenuous effort to insure top planner and contingency experts from all major headquarters staffs are represented.

3. No other comments except I consider myself privileged to have attended.

✓ 4. As government grows, the importance of coordination, understanding what else is going on and insuring an appreciation and awareness of "the other guy's problems" necessitates continuous illegible amplification of this course.

5. The course is worthwhile, of sufficient length and scope. The speakers were high level, obviously knowledgeable and refreshingly candid. All in all, the course should be continued - I found it stimulating to say the least.

6. It is difficult for me to present other than a parochial view here. I am presently the staff point of contact between Army departmental HUMINT collection (the aggregate of clandestine, sensitive and overt), and your Clandestine Services. Hence, I found the DDP hours

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to be most pertinent to my job, my experience over 20 years in this field, and my inclinations. The whole week could have been a DDP week and I would have profitted. On the other hand, I was most ignorant about the activities and the state of the art re the other Directorates, so I found their presentations most helpful and illuminating. To come to the point: keep it the way it is! Also, I found this orientation most topical and pertinent to my job. I have had contact with your Agency for at least the last 15 years. I wish that I could have participated in [REDACTED] had it existed then. Not only in the DDP area, but in the whole spectrum of CIA activities, to include by all means the statutory responsibilities, this orientation is most valuable to me. I will continue to apply things learned and appreciation gained for the remainder of my MI officer career. I was surprised by the scope of the course and pleased by the candor. I reiterate, this course was tailor-made for me in my present and anticipated assignments, especially the DDP hours.

7. Even though most personnel in our general areas of interest have gained varying degrees of bits and pieces on CIA, a course such as this is necessary to gain a general overview and the concepts necessary to accomplish coordinated actions.

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8. Finding out anything about the CIA up to this time has been next to impossible. I have taught at the [REDACTED] 25X1A6a [REDACTED] for 2-3 years. The CIA representative there discusses very little about organization, etc., for obvious reasons. The only lecture on the subject is given to the senior officer orientation course and is 1 hour in duration. It is obviously not desirable to work in the so called Special Warfare area without some idea of a very basic element in the field. The course certainly should be continued.

9. This course was particularly helpful to me in order that I may more effectively understand the CIA role in counter-insurgency and its overall role in "Country Team" and mission support at unified command level. These matters often get little attention in course of instruction at AFSC. Feel course would be extremely valuable to staff officers at unified command level.

10. Course clears up ambiguity which most officers derive from reading articles (Ramparts, etc.) and clarifies what can be done to more effectively provide/obtain support.

11. This is as good a block as any to thank you for your careful programming -- and particularly for the personal attention of the Deputy Directors and Division Chiefs.

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12. To those now in, or in the future to be engaged in, activity that may reach across the spectrum of intelligence, it is well to have at least a small knowledge of your activities in order to better address the problems that may confront one.

✓ 13. While this was of value to me it would be of even greater value to those of higher rank and in more responsible positions than I in the USAF. Perhaps, the audience should be restricted to full Colonels (or those who are on the next promotion list) or above - at least in the USAF. Thus, those who have a greater, general need to know would attend. I feel I was extremely fortunate to have attended and I learned a great deal of useful knowledge.

14. The exposure or overview will assist me not only in my present assignment but related assignments. In future visits to CIA, I will have a better appreciation of the CIA Mission.

✓ 15. In my case, having served with a joint command for over two years and having an outstanding [REDACTED], I would recommend that one attend this course upon arrival at command rather than after having served for some time. I plan to program my relief for the course during 1968-69. Most impressed by the caliber of instructors and feel honored to have had the pleasure of attending this course.

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16. This course is of extreme value to persons newly assigned to senior staff intelligence positions. It should be programmed for those who are in the early phases of such assignments.

✓ 17. I appreciate the frankness and informality of the subject matter and instructors. I don't believe it would be possible to achieve a better feel for CIA and its functions in a lesser time or more favorable manner.

18. I am much better informed on the organization and capabilities of the Agency and feel that this information is most beneficial to me professionally.

✓ 19. I can assure you you have given one more soldier a valid understanding of CIA and its role in the Intelligence community. I must admit my associations with [REDACTED] were not good. On the other side, my association with [REDACTED] was very gratifying. Now I feel I can relegate unsatisfactory experiences to their proper proportionate impact on what I now feel is a healthy appreciation for and understanding of CIA.

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✓ 20. Although I have been associated with various aspects of CIA activities for a number of years, the orientation course was very helpful in bringing the Agency into the proper perspective relative to the relationship with the military services.

21. This is a very valuable course for any staff officer involved in intelligence or operational planning.

22. Course program provides splendid picture of Agency cross-section. Provides most authoritative insight into organization and operations, reduces speculation and therefore clarifies understanding of CIA role in military relationships.

23. It is worthwhile to meet you on your home ground and to see the environment you work in. Also valuable to see caliber of personnel, to "feel" your problems, and to learn of interface and non-interface areas.

24. Thank you for an enlightening week.

25. I consider this an excellent course and recommend that each incumbent in my billet attend it.

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